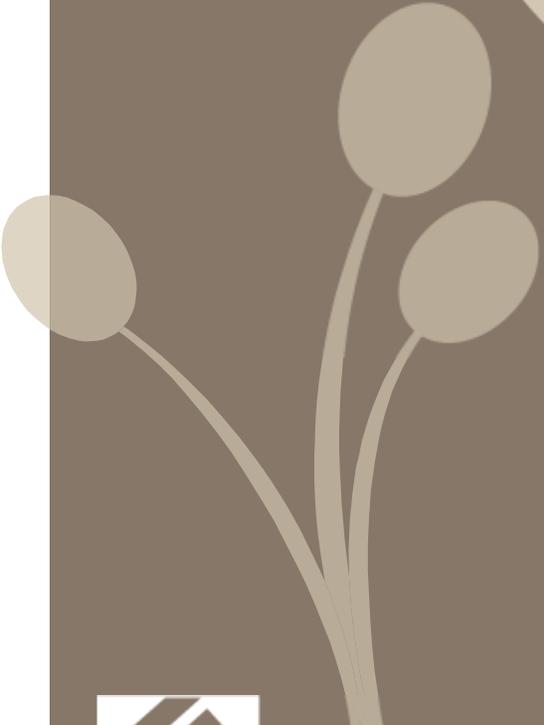




*2021  
Annual Report*



LACOMBE  
FOUNDATION

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# Message from the Board Chair

On behalf of the Lacombe Foundation, I am pleased to share this annual report to the community.

As our communities emerge from the global pandemic, and we all adapt to this new state of normal that is particularly challenging within the seniors housing sector, I want to express my gratitude for the exceptional job done by the Lacombe Foundation board and staff, but also by the residents and their families. It has been and will continue to be, a collective effort in retaining a safe, healthy living and workplace at all our facilities.

Although this year will be my first as the Chair of the Board of Directors for the Lacombe Foundation, I am bringing my experience as a past director on the board, and I am excited about my opportunity to help oversee the governance and strategy for the coming year. In the past number of months, I have noted some significant activity from the Federal and Provincial governments that indicate a higher level of prioritization, and commitment to improving and increasing access to affordable, safe, and greater variety of senior and social housing. The Lacombe Foundation continues to be engaged in the consultation processes that are being held through these significant initiatives, and we will diligently work to maximize the housing benefits for seniors and low-income families in our region. In particular the Foundation is continuing to work with the province to fund the future rebuild for the Lacombe Lodge as well as increasing the affordable housing options for seniors and low-income families in Blackfalds, both of which will benefit the entire Lacombe Foundation region.

Through this annual report we hope to provide you an understanding of the ongoing effort and commitment we have to provide safe, high-quality, well managed, fiscally responsible, and forward thinking operating and planning of our facilities.

*Jamie Hoover*

## *OUR THANKS*

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The Municipal Elections in 2021 brought many changes to our board. We would like to extend our thanks to the outgoing members:

Helen Posti

Paula Law

Cora Hoekstra

Cora Knutson

Will Taylor

## *BOARD MEMBERS AS OF NOVEMBER 2021*

Jamie Hoover — Chair

Barb Gilliat — Vice Chair

Barb Shepherd

Reuben Konnik

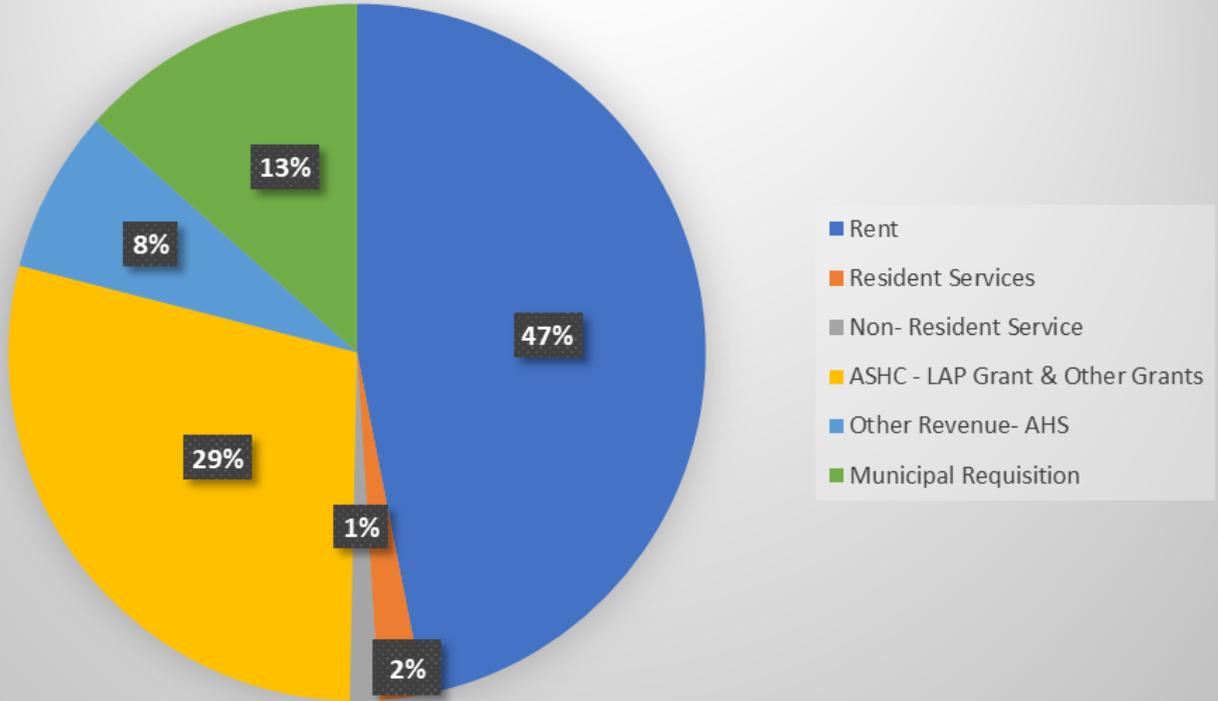
Colleen Ebden

Tracy Hallman

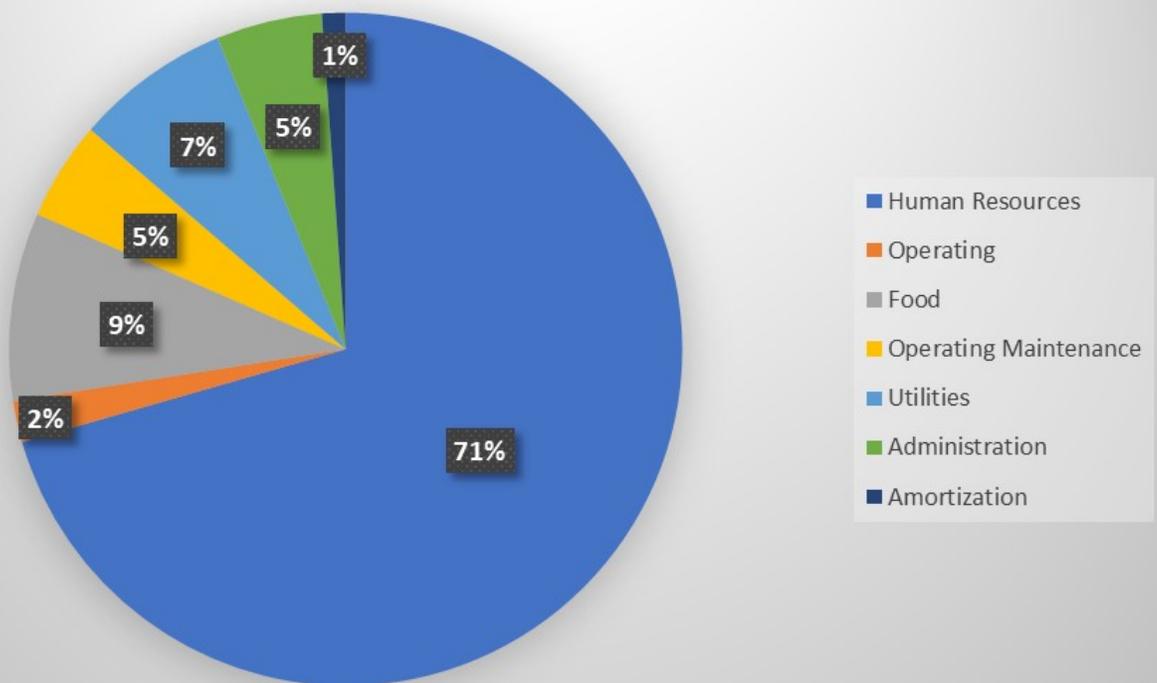
Lenore Eastman

# Financials *from the December 31, 2021 Financial Statements*

## LODGE REVENUE



## LODGE EXPENSES





## CAPTIONS

Top Special treats prepared for a celebration at Lacombe Lodge.

Bottom A "Unicorn" visit brings laughter and hugs to residents.



# Business Plan Highlights

## **OUTCOME #1 – INVESTING NOW AND IN THE FUTURE**

- Eckville Manor received \$75,000 for Roof Replacement and Interior repairs. These projects were funded by the Ministry of Seniors and Housing and have been completed.
- \$85,000 for the make up air unit replacement at Lacombe Lodge was approved and funded internally from reserves. The project was completed June, 2021.
- The service area did receive funding for projects in the Seniors Self Contained and Community Housing portfolio managed by The Bethany Group: \$488,500 was allocated for 13 projects in Alix, Bentley, Blackfalds, Eckville, Lacombe and Mirror. These projects included window replacements, sewer line repairs, fire alarm systems upgrades and suite renewals.
- No approvals were received for Major Capital Projects (Lacombe Lodge Redevelopment and Blackfalds Affordable Seniors proposal). The projects remain under consideration with the Ministry of Seniors and Housing.

## **OUTCOME #2 – INTEGRATED HOUSING AND SUPPORTS**

- In April 2020, the City of Lacombe allotted funds from their Affordable Housing initiative to Tricon Developments. Why Corp, a subsidiary of Tricon, and Lacombe Foundation have entered into a service agreement to provide application review to ensure the suites are rented to low income and in-need tenants. Construction of the units was well underway in 2021, with project completion in 2022.

## **OUTCOME #3 – TRANSITIONS AND AGING IN THE COMMUNITY**

- ◆ The Government of Alberta is working on a home care re-design project in conjunction with the Facility Based Continuing Care review. The Bethany Group is currently involved in meetings and has offered to pilot any projects that are approved.

## OUTCOME #4 FAIR AND FLEXIBLE

- The Government of Alberta has provided Lodge Assistance Grant funding of \$463,577 in each of the past three years. This support stabilizes operational funding as rents that are charged fluctuate based on individual incomes.
- All expenses and revenue loss directly related to Covid-19 are being tracked. Funds are provided on a recovery basis from the Ministry of Seniors and Housing with monthly submission for reimbursement. The total 2021 Covid funding received was \$856,222. This is the combined total for Lacombe Lodge, Eckville Manor Lodge and the Designated Supportive Living spaces in Eckville.

## OUTCOME #5 A SUSTAINABLE SYSTEM

- The approved 2021 budget continues to reflect administrative costs within provincial benchmarks.
- Requisition in the Lacombe Foundation service area remains at \$624,600. Annual surplus funds have been directed to reserves with \$2,264,000 currently being held for the Lacombe Lodge Redevelopment project. Advocacy work is ongoing to secure capital funding from the province to move the project forward.



Left: Residents of Eckville Manor House enjoying a Halloween themed game, October 2021